

# Town of Darien

Board of Selectmen

Proposed Budget

**Fiscal Year 2016-17**



# Challenges & Opportunities

- Multiple large development projects on the horizon present challenges in the near term.
- Aging infrastructure continues to present challenges.
- Internal changes in administration presents new ideas and perhaps opportunities.
- Low costs for petroleum based products and productive long-term investments present opportunities.



# Changes in the Document

- The document itself has been changed.
- Return to providing a description of the department.
- Revenues are now provided at the department level in addition to the traditional revenue categorization.
- We will continue to try to improve the document, to provide more information and make it more user-friendly.



# Changes in the budget

- Some accounts have been combined or relocated to more accurately reflect their nature and/or purpose.
- Most significantly, the bulk of the paving expenses have been moved to the Reserve for Capital Non-Recurring Expenditures.
- Every attempt has been made to restate FY 16 numbers accordingly to allow for accurate year to year comparisons.



# Overview

- The proposed increase in Town operating expenses is moderate, less than 1%.
- The proposed budget includes two new full-time positions, increases two existing part-time positions to full-time and eliminates two part-time positions.
- Cost savings have been realized as a result of moving all employees into a High Deductible Health Plan.
- Energy costs are reduced.
- Pension and Retiree Medical Costs are reduced.



# The budget as a plan

- The budget is a statement of priorities.
- It is a plan to service taxpayer needs.
- What services are we delivering?
- How are we delivering the services?
- What value do we place on these services?
- Is this the best way to deliver the services?
- Are we meeting the Town's needs?
- What are the costs and benefits long-term?

# FY16-17 Expenditure Budget

	FY15-16	FY16-17
Operating Costs	\$26,860,033	\$26,879,723
Library Grant	3,506,220	3,583,457
Debt Service	\$11,269,291	\$11,545,990
Transfers	\$5,389,483	\$2,933,861
<b>TOTALS</b>	<b>\$47,055,027</b>	<b>\$44,943,031</b>

FY 16 numbers  
have been restated  
to reflect change  
in accounting for  
paving expenses

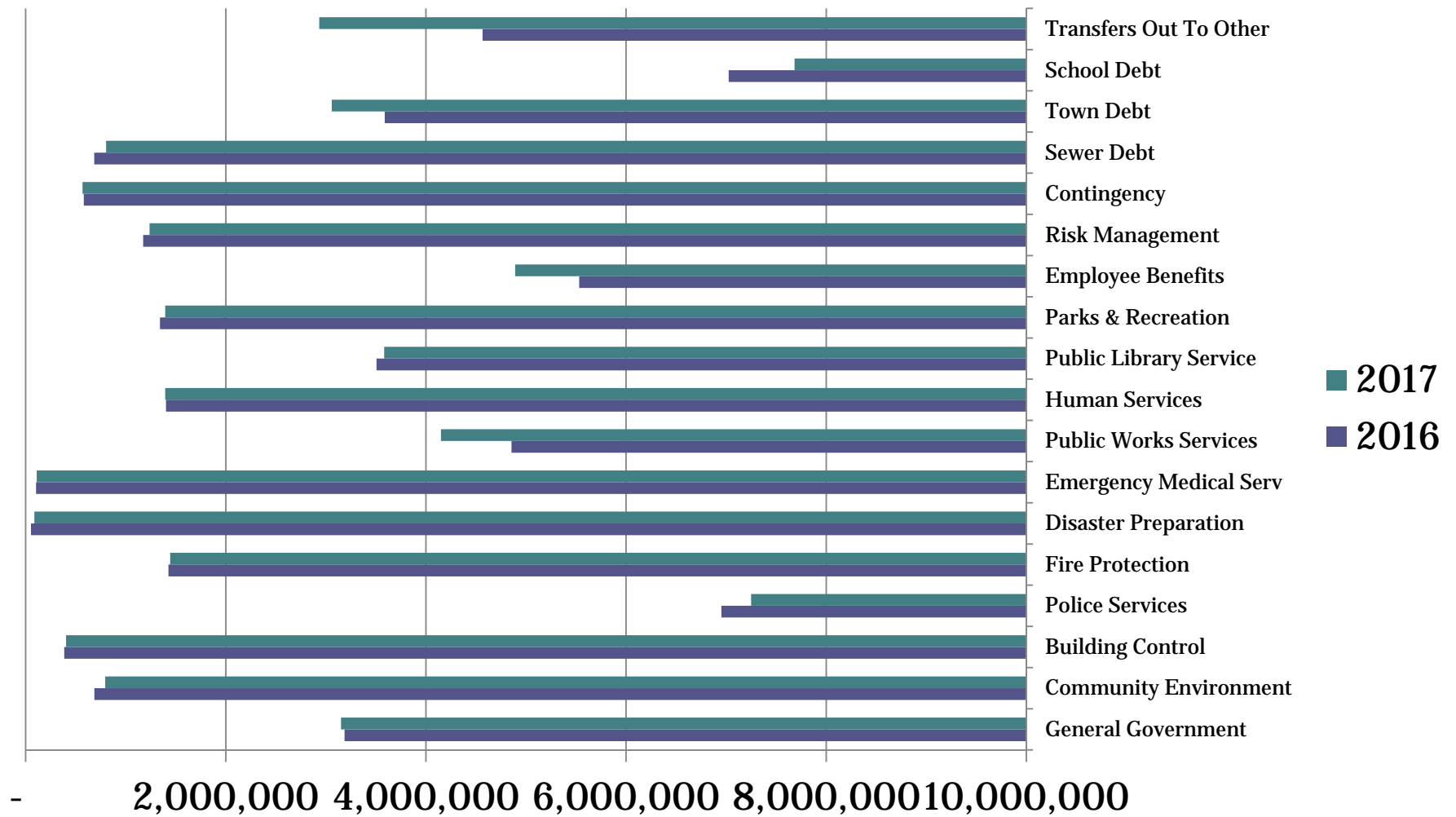
# FY16-17 Budget: Expenditures

	Revised 2015-16	Proposed 2016-17	Increase (Decrease)	
<b>Town Government</b>				
Operating & Personnel Svcs	26,860,033	26,879,723	19,690	0.07%
Darien Public Library Grant	3,506,220	3,583,457	77,237	2.2%
Transfers Out/Capital	5,389,483	2,933,861	(2,455,622)	(45.6%)
<b>Total Town Government</b>	<b>35,755,736</b>	<b>33,397,041</b>	<b>(2,358,695)</b>	<b>(6.6%)</b>
<b>Debt Service</b>				
Sewer Debt	686,112	804,105	117,993	17.2%
Town Debt	3,588,559	3,058,591	(529,968)	(14.8%)
Education Debt	7,024,620	7,683,294	658,674	9.4%
<b>Total Debt Service</b>	<b>11,299,291</b>	<b>11,545,990</b>	<b>276,699</b>	<b>2.5%</b>
<b>TOTAL</b>	<b>47,055,027</b>	<b>44,943,031</b>	<b>(2,111,996)</b>	<b>(4.5%)</b>

# FY16-17 Budget by Function

Function	Revised FY15-16	Proposed FY16-17	Change
General Government	\$3,187,270	\$3,152,018	(\$35,252)
Community Environment	686,627	794,820	108,193
Protective Services	8,922,622	9,295,086	372,464
Public Works	4,031,616	4,150,484	118,868
Human Services	1,402,747	1,394,622	(10,105)
Library	3,506,220	3,583,457	77,237
Parks & Recreation	1,342,522	1,394,738	52,216

# Major budget categories FY 16 v FY 17





# FY16-17 Budget Cost Drivers

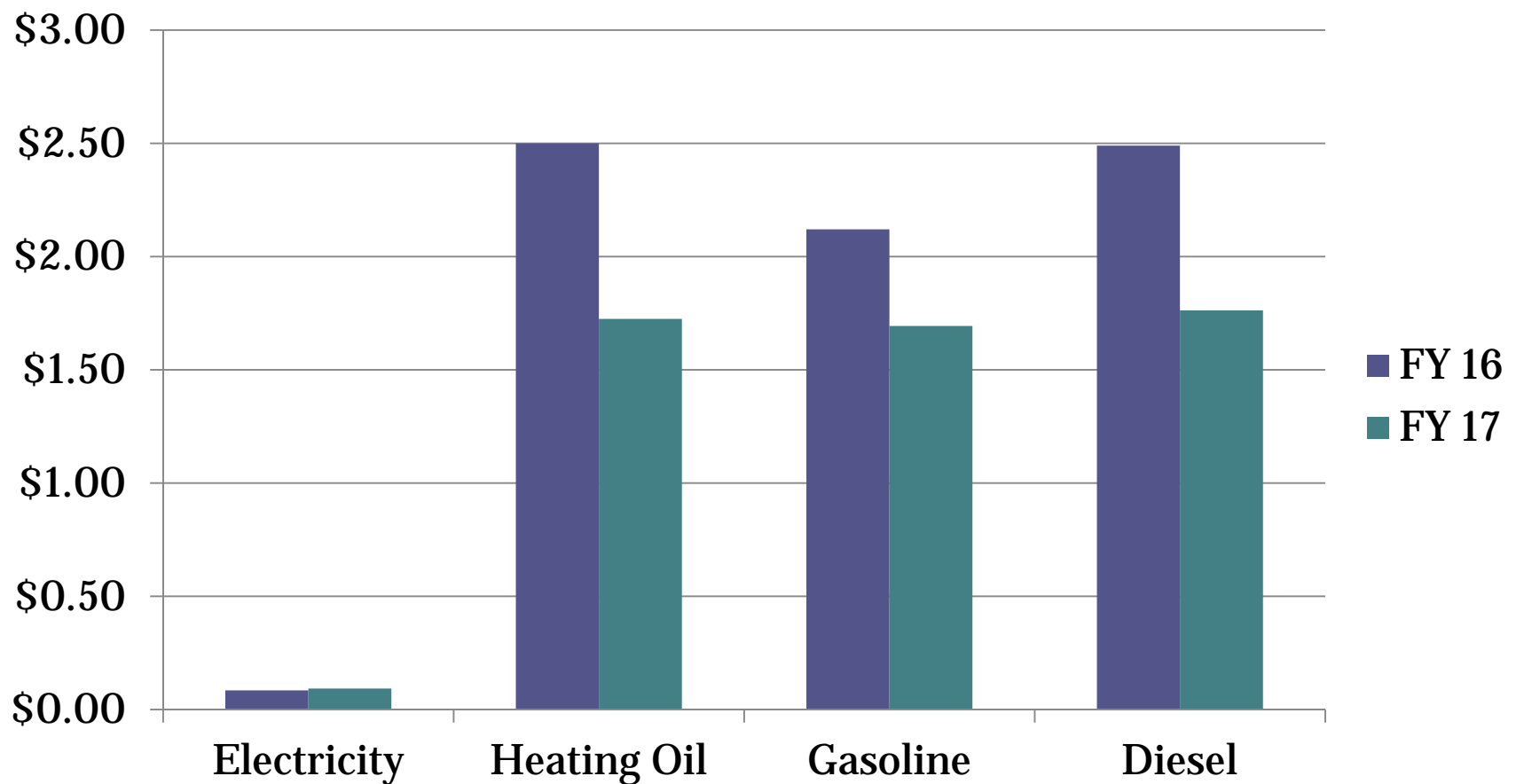
- \* **Collective Bargaining Agreements.** Contracts with all Town unions were settled in calendar 2015 , increases are reflected in individual wage lines. As a result of negotiations, all employees are moving to the High Deductible Health Plan, resulting in decreased cost to the Town for medical insurance.
- \* **New/Increased Positions** This budget recommends two new full-time positions – a new Planner and a Recreation Supervisor. It increases two part-time positions – Human Services Case Worker and Assistant to Assessor II - to full-time. It also eliminates two part-time positions.



# FY16-17 Budget Cost Drivers

- \* **Workers Compensation and Package Insurance.** Rates are stable, but insured values have increased, resulting in higher insurance costs. The budget is based on estimates, final numbers are not yet available.
- \* **Pension/Retiree Medical Contributions.** The budget for these line items are based on the Actuarial Recommended Contributions.
- \* **Labor Counsel.** This budget was increased in FY 16 anticipating the need for outside counsel to assist with contract negotiations. With no open contracts, this budget is reduced for FY 17.

# Budget Drivers - Utilities





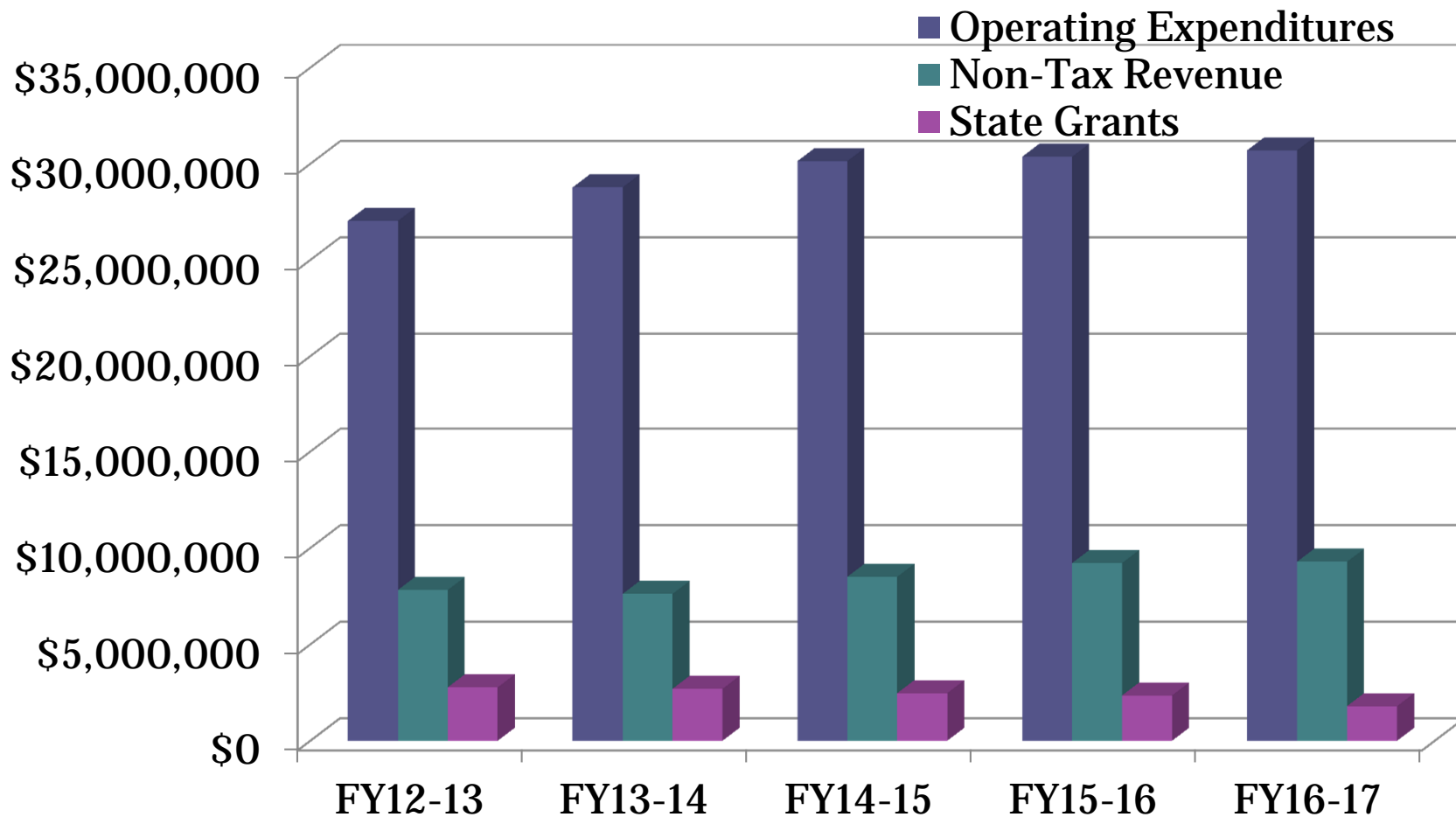
# What is not in the budget

- Police Body Cameras
- Fire Commission Trench Rescue
- Pear Tree Beach Master Plan

# FY16-17 Budget by type

	Revised FY16	% of Total	Proposed FY17	% of Total	Increase (Decrease)	
Personnel	\$18,768,808	61.8%	\$18,656,897	61.2%	(\$111,911)	(0.6%)
Legal Counsel	621,846	2.1%	550,955	1.8%	(70,891)	(11.4%)
Risk Mgmt	1,174,041	3.9%	1,238,388	4.0%	64,347	5.5%
Grants	275,741	0.9%	295,278	1.0%	19,537	7.1%
Library	3,506,220	11.6%	3,583,457	11.8%	77,237	2.2%
Utility/Fuel	1,376,650	4.5%	1,339,633	4.4%	(37,017)	(2.7%)
IT	461,048	1.5%	480,402	1.6%	19,354	4.2%
Solid Waste	1,062,124	3.5%	1,140,705	3.7%	78,581	7.4%
E&B Maint	687,833	2.3%	691,496	2.3%	3,663	0.5%
Road Maint	425,497	1.4%	440,692	1.4%	15,195	3.6%
Op. Supply & Svcs	1,597,057	5.3%	1,477,227	4.8%	72,883	4.6%
Contingency	602,051	1.9%	568,000	1.9%	(34,051)	(5.7%)
<b>TOTAL</b>	<b>\$30,366,253</b>	<b>100.00%</b>	<b>\$30,463,180</b>	<b>100.00%</b>	<b>\$797,150</b>	<b>0.32%</b>

# FY16-17 Budget: 5 Year Perspective



Note: Budgets have been restated to reflect Paving budget change

# FY16-17 Budget: Non-tax Revenue

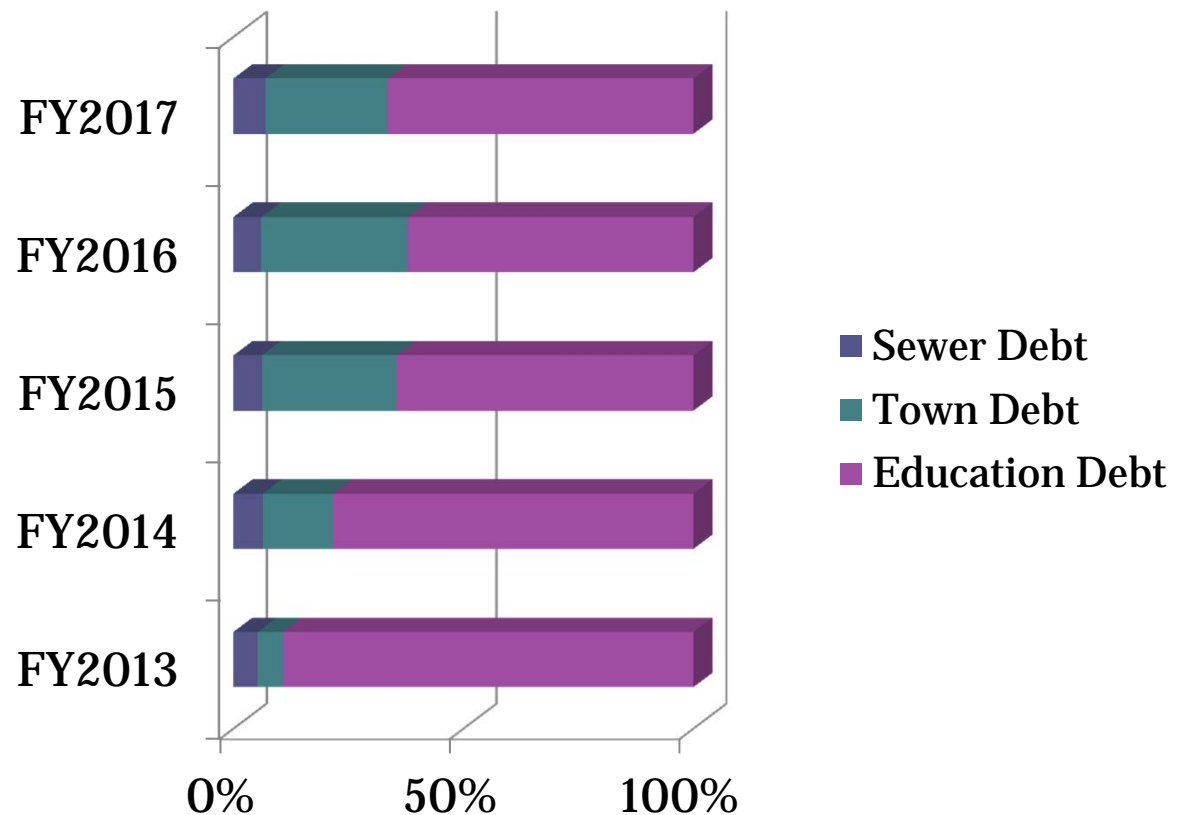
	<b>FY15-16</b>	<b>FY16-17</b>	<b>Increase (Decrease)</b>
Prior Year Taxes	1,664,000	1,664,000	0
Licenses & Permits	3,398,900	3,396,550	(2,350)
State Grants-in-Aid	2,350,781	1,798,819	(551,962)*
User Fees	1,612,125	1,657,225	45,100
Fines	30,600	30,600	0
Investment Income	100,000	100,000	0
Misc. Revenue	2,411,730	2,436,009	24,279
<b>TOTAL</b>	<b>11,568,136</b>	<b>11,083,203</b>	<b>(484,933)</b>

State aid provides less than 2% of General Fund revenue

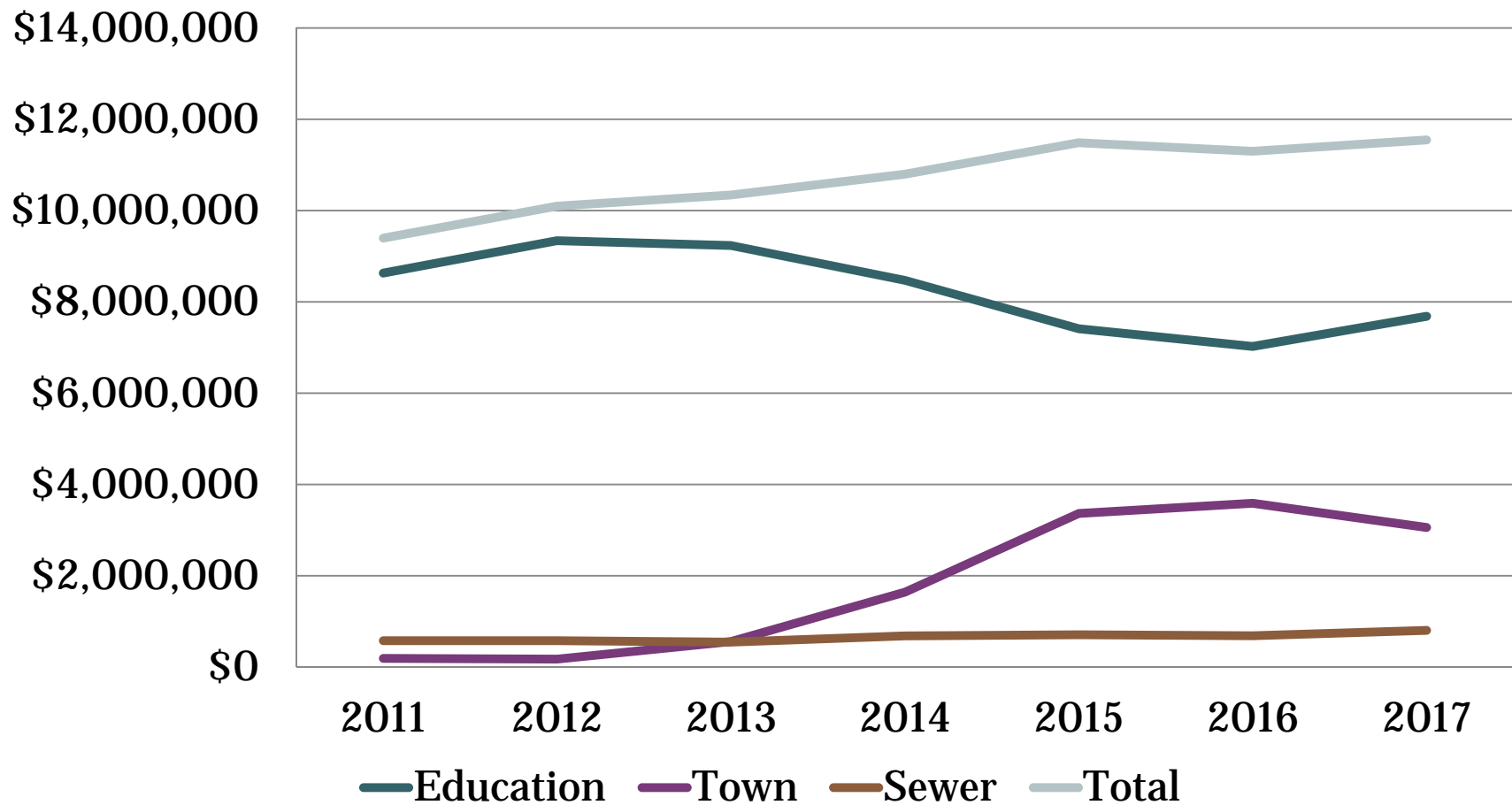
Town Aid Road and LOCIP Grants were moved to the Capital Fund in conjunction with moving the paving program to the Capital Fund – representing \$220,146.

# FY16-17 Budget Debt Service

- \* Education remains the largest component of debt service.
- \* Proposed budget assumes no new bond issuances that impact FY 17.



# FY16-17 Debt Service



# FY16-17 Budget: Capital Highlights

## **PLANNED PROJECTS:**

- Town Hall Generator
- Replace Telephone Systems
- Cherry Lawn Basketball Court Resurface

## **ONGOING PROJECTS**

- Fire apparatus reserve funding
- Police vehicle replacements
- Sidewalk Rehabilitation
- Paving

## **RECOMMENDED FOR BONDING**

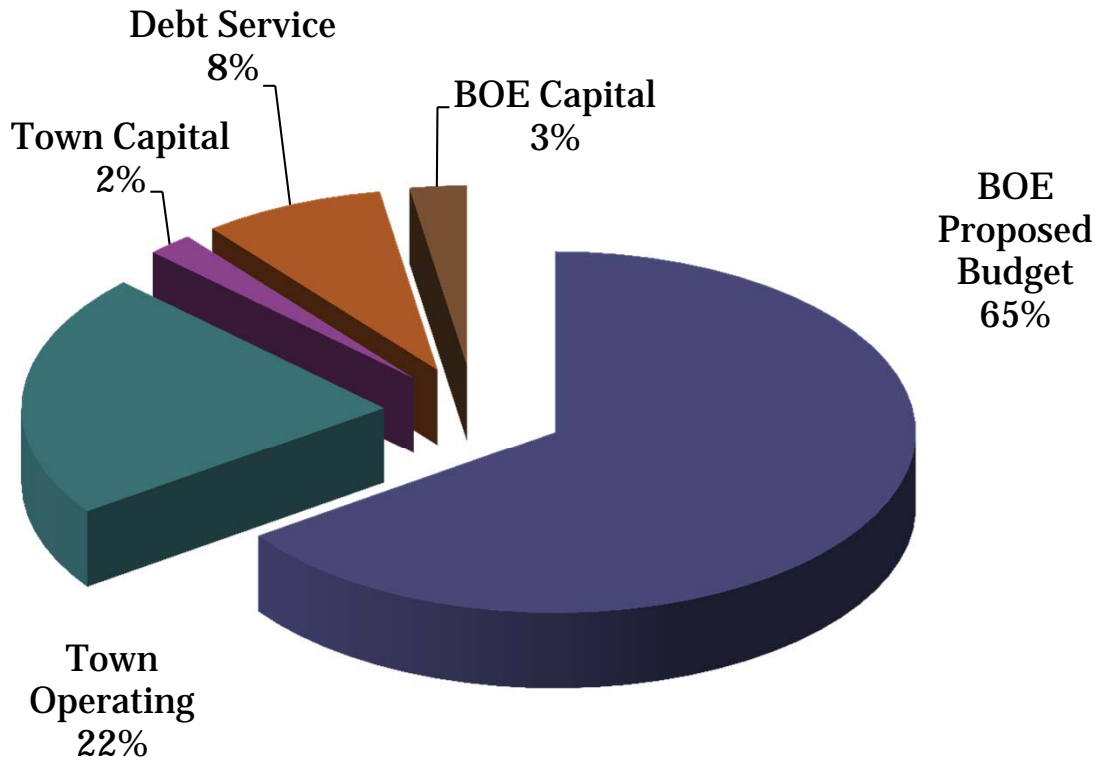
- Renovate Public Works Garage
- New Sidewalks



# FY16-17 Budget: Capital Funding

- General Fund support for Town Capital projects shows a proposed decrease. This reflects moving two State Grants that support the paving program and paving expenses to Capital.
- Restated, the year to year change in project costs for Town Capital is \$156,725.
- Renovation of the Public Works Garage is recommended for bonding and will be presented separately at a later date. Some other projects in the Capital Budget Request, such as new sidewalk installation, may be suitable for bonding.
- Board of Education Capital requests are not reflected in the Board of Selectmen budget.

# FY16-17 Budget: Mill Rate



- \* In allocating the mill rate nearly 68% of the proposed tax rate is a result of education expenses
- \* Town-related expenses are 22% of the proposed mill rate.



# Final Comments